

# Topical Discussion

How can we position our trustee involvement and leverage it most effectively?

- 1) Restructure committees?
- 2) Restructure our meeting formats?

Suggested possibilities:

- 1) Use of consent agendas thereby shortening our General Sessions
- 2) Give us more time in Executive Session to talk about Strategic initiatives that the board needs to address
- 3) Second day of Board meeting we focus on two committees giving them an opportunity to present challenges and issues in their particular area along with their long-term goals and objectives

Present format doesn't allow for trustees to engage in more discussion concerning the important committee agenda items.

Suggestions:

- 1) Determine what kind of information is actually appropriate to come out of the committees. (Information versus issues; many topics versus a few critical topics)
  - 2) Do we have the right configuration of the Board committees?
  - 3) Advise in writing, routine committee reports.
  - 4) Use more telephonic meetings of the committee prior to Board meeting.
  - 5) Have committees convene prior to actual Board meeting so that minutes can be generated and distributed beforehand.
  - 6) Critical issues that surface and need to be discussed should be vetted by the committees and brought before the Board prior to actual meeting.
- Present format doesn't allow for President or Chairman to visit and partake in all six committee meetings during Board.
  - Concern as to whether or not three meetings a year is adequate.
  - Board needs to determine its actual role and to do so in reference to articles 2 and 3 of the bylaws possibly in a Board retreat?
  - Board needs to have a strategic/visional focus versus one that is operational. ("nose in and fingers out")
  - Examine role of Board Chair and Committee Chairs.

Suggested that a small group from the Executive Committee meet and come up with some options or recommendations for revising the program/agendas for the Board meetings and determining key issues that need to be focused on.